

# **The Alec Reed Academy**

## **Annual Report and Financial Statements**

31 August 2025

Company Limited by Guarantee  
Registration Number  
04444278 (England and Wales)

## Contents

### Reports

Reference and administrative information	1
Trustees' report	3
Governance statement	20
Statement of regularity, propriety and compliance	25
Statement of Trustees' responsibilities	26
Independent auditor's report on the financial statements	27
Independent reporting accountant's report on regularity	32

### Financial statements

Consolidated statement of financial activities	34
Balance sheets	35
Consolidated statement of cash flows	36
Principal accounting policies	37
Notes to the consolidated financial statements	43

## Reference and administrative information

<b>Members</b>	Heather Flint BSocSc, MA Baba Abu BSc (Hons) Econ MBA Mike Phillips BSc (Hons) Eng. James Reed MA MBA FCIPD
<b>Trustees</b>	
Chair of Trustees	Louise Prince BA (Hons), BSc (Hons)
Vice Chair of Trustees	Jane Wotherspoon B.Ed (Hons)
Ex-Officio Trustee	Phil Cosby BSc (Hons), MA, PGCEL, NPQH
Trustee	Christopher William Gliddon BA LLB
Trustee	Efe Airefetalor LLB, LLM
Trustee	Rohan Desai BSc (Hons), CFA
Trustee	Heather McNeill
Local Authority Trustee	Dee Martin ACIS
Trustee	Dee Morrison BA (Hons)
Parent Trustee	Pratik Shah, MSc
Parent Trustee	Gagandeep Sethi
Trustee	Yash Rawal
Staff Trustee	Trudy Puddle
<b>Clerk</b>	Sandra Scott
<b>Company Secretary</b>	Sandra Scott
<b>Senior Management Team</b>	
Principal & CEO	Phil Cosby BSc (Hons), MA, PGCEL, NPQH
Associate Principal Head of Primary Phase and Cross Phase Links	Anne Franklin C.Ed, NPQH, MA
Director of Finance and Resources	Stephen Bruce
<b>Registered address</b>	Alec Reed Academy Bengarth Road Northolt Middlesex UB5 5LQ
<b>Company registration number</b>	04444278 (England and Wales)
<b>Auditor</b>	Buzzacott Audit LLP 130 Wood Street London EC2V 6DL

## Reference and administrative information

**Bankers** Lloyds Bank  
2<sup>nd</sup> Floor  
25 St Georges Street  
London  
W1S 1FS

**Solicitors** Browne Jacobson LLP  
Mowbray House, C  
Castle Meadow Road,  
Nottingham,  
NG2 1BJ

**Trustee's report** 31 August 2025

The Trustees present their report together with the financial statements of The Alec Reed Academy and Group for the year ended 31 August 2025. The Group consists of the Alec Reed Academy ("the Academy" or "the Academy Trust") and Alec Reed Academy Enterprise Limited.

The Academy operates an academy for pupils aged 3 to 18 serving a catchment area in Northolt and beyond. It has a pupil capacity of 1660 and had a roll of 1631 in the school census on 2nd October 2025.

The financial statements have been prepared in accordance with the accounting policies set out on pages 37 to 42 of the attached financial statements and comply with the Academy's memorandum and articles of association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

**STRUCTURE, GOVERNANCE AND MANAGEMENT****Constitution**

The Academy is a company limited by guarantee and an exempt charity regulated by the Department for Education. The charitable company's memorandum and articles of association are the primary governing documents of the Academy. The trustees of The Alec Reed Academy are also directors of the charitable company for the purposes of company law. The charitable company is known as The Alec Reed Academy.

Details of the trustees who served during the year and up to the date of approving this report are included in the Reference and Administrative Details on page 1.

**Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before he/she ceases to be a member.

**Trustees' indemnities**

The Academy holds insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. Further details are provided in note 12.

**Principal activities**

The principal activity of the Academy is to advance, for the public benefit, education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing, and developing a school offering a broad curriculum.

**Trustee's report** 31 August 2025**STRUCTURE, GOVERNANCE AND MANAGEMENT** (continued)**Principal activities** (continued)

The Academy operates a subsidiary company Alec Reed Academy Enterprise Limited (Company Registration Number 07783289). The principal activity of the company was that of operating some of the commercial activities of the Academy mainly community sports (see note 11). The company distributes any surpluses to the Academy, to the extent that it has sufficient reserves.

**Trustees**

The Trustees are directors of the charitable company for the purposes of the Companies Act 2006. The following Trustees were in office at the date of approval of these financial statements and served throughout the year except where shown.

Trustee	Appointed/Resigned	Appointing body other than Board
Louise Prince		
Jane Wotherspoon		
Dee Martin		
Dee Morrison		
Phil Cosby		
Gagandeep Sethi		
Phil Mead	Resigned 21 December 2024	
Christopher Gliddon		
Pratik Shah		
Efe Airefetalor		
Rohan Desai		
Yasmin Hassan	Appointed 4 December 2024	
Heather McNeill	Appointed 4 December 2024	
Trudy Puddle		
Yash Rawal	Appointed 26 March 2025	

**Members**

The Academy has four Members: Heather Flint, Mike Philips, Baba Abu and James Reed.

The Academy Members are responsible for holding the Trust to account for effective governance. They have a limited role in the running of the Trust and do not sit on the Board. Members are responsible for monitoring overall performance so they can intervene if trustees fail to carry out their responsibilities. They can appoint and remove trustees from office.

**STRUCTURE, GOVERNANCE AND MANAGEMENT** (continued)**Method of recruitment and appointment or election of Trustees**

The Articles of Association state the Members of the Trust shall comprise the authorised representative of the Principal Sponsor, Reed Foundation, up to four persons appointed by the Principal Sponsor and one person appointed by the Secretary of State. The Articles of Association require the Members to appoint at least three and no more than fifteen trustees, unless otherwise determined by ordinary resolution. The Trustees shall include the members (although the members may choose not to be a trustee), parent Trustees, staff Trustees and may include a LEA governor and up to four co-opted Trustees. Staff and parents are invited by the Academy to nominate representatives for election.

**Policies and procedures adopted for the induction and training of Trustees**

The Board of Trustees looks to ensure a mix of skills and appoint new trustees based on background, experience, representation and specialist skills. The training and induction provided for new trustees depends on their existing experience and will be tailored accordingly but does include training on student safeguarding, charity, educational, and financial matters. All new trustees are linked to a curriculum department to share their expertise and meet with staff and students. All trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they need to undertake their role as trustees.

**Organisational structure**

The Board of Trustees normally meets four times a year to set the strategic direction and policies of the Academy, review performance, take key decisions including adopting the Annual Report and Financial Statements, Budget, Academy Improvement Plan and to review the Corporate Risk register. It has formed an Education Committee, Finance & Resources and Audit & Risk Committee and Human Resources Committee to take a more detailed look at areas and to advise the Board of Trustees in their decision making. These committees each meet between 2 and 5 times a year.

**Arrangements for setting pay and remuneration of key management personnel**

The Board of Trustees has approved a Pay Policy, which is reviewed annually by the Human Resources Committee. This sets out the parameters for determining remuneration. Key management personnel are the Board of Trustees, the Principal and Chief Executive, Director of Finance and Resources and Associate Principal-Head of Primary Phase and cross Phase links. Performance pay may be awarded to staff if they exceed their performance targets and awards are reviewed by the Human Resources Committee.

**Trade union facility time**

The Academy does not employ any staff acting in the capacity of trade union officials. Four members of staff informally represent staff but there was no cost to the Academy for any time spent doing this. The Academy contributed £5,307 to London Borough of Ealing towards the cost of providing Trade Union services to schools in 2024/25.

**STRUCTURE, GOVERNANCE AND MANAGEMENT** (continued)**Related Parties and other Connected Charities and Organisations**

The Reed Foundation sponsors The Alec Reed Academy and since the Academy's founding on 1 September 2003, has donated £3,587,091 to assist the Academy in achieving its objectives. The Academy received a further donation of £250k in the year for the specific purpose of funding curriculum and career initiatives at the Academy.

Reed Foundation has a 19% share in Reed Global Ltd, which is the Parent company Reed Specialist Recruitment Ltd. with which the Academy has related party transactions. These transactions are disclosed at note 21.

Reed Foundation has appointed trustees who are employed by Reed companies. Phil Mead, an employee of Reed Education which is a division of Reed Specialist Recruitment, was appointed to the Board on 7 October 2020 and resigned on 21 December 2024. Yash Rawal, an employee of Reed Education which is a division of Reed Specialist Recruitment, was appointed to the Board on 26 March 2025. There are no other Reed employee trustees. James Reed was appointed by the Principal Sponsor as a Member of the Trust on 8th December 2021.

The Academy operates a wholly owned (100%) subsidiary company Alec Reed Academy Enterprise Limited (Company Registration Number 07783289). The principal activity of the company was that of operating community sports activities on a commercial basis using the Academy facilities (see note 11). The company distributes any surpluses to the Academy, to the extent that it has sufficient reserves. The subsidiary gift aided £183,474 to the Parent in the year in respect of 2024/25 financial activities.

**Management**

The day-to-day management of the Academy is undertaken by the Principal and Chief Executive with the support of the Academy Leadership Team ('ALT'). During the year to 31 August 2025 this consisted of the Principal and CEO, Associate Principal – Head of Primary Phase, Deputy Head Primary Phase, the Director of Finance and Resources, the Human Resources Manager and the Vice Principal Secondary Phase, Learning and Standards. The ALT manages the Academy at an executive level, implements the policies agreed by the Board of Trustees and reports back to it. As a group, it is responsible for the authorisation of spending within agreed budgets and making recommendations regarding the appointment of staff. The ALT is supported by extended leadership teams in the Primary and Secondary phases.

**OBJECTIVES AND ACTIVITIES****Objects and aims**

The principal object and activity of the Academy is to provide education for children of different abilities between the ages of three and nineteen.

**OBJECTIVES AND ACTIVITIES** (continued)

In accordance with the Articles of Association, the Academy has adopted a "Scheme of Government" approved by the Secretary of State of the Department for Education. The Scheme of Government specifies, amongst other things, the basis for admitting students to the Academy, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the national curriculum with an emphasis on science and technology and their practical applications.

**Objectives, strategies and activities**

The Academy has a distinctive ethos which guides our work and the education of our children and young people. The Academy's aim is to prepare children for adult life and this underpins our mission which is to:

- ◆ provide high quality education and a thirst for life-long learning;
- ◆ enable everyone to enjoy success and achievement;
- ◆ promote confidence and a strong sense of personal worth;
- ◆ have high expectations which will be reflected in the targets set for staff and students alike;
- ◆ harness the energies of children, students, staff, parents and local community to establish a genuine partnership with the Academy for the benefit of all;
- ◆ establish a business-like ethos by beliefs in values and attitudes such as hard work, honesty, respect and concern for others;
- ◆ provide quality opportunities for the spiritual, moral, social and cultural development of our children and young people; and
- ◆ ensure that the effectiveness of all Academy staff is maintained and developed through continuous professional development.

The Academy's Self Evaluation Summary ('SES') is aligned with the Academy Improvement Plan ('AIP') to deliver these aims. This plan identifies the development priorities for the Academy directly related to pupil outcomes and performance. The priorities are aligned with departmental and curriculum action plans and appraisal targets to meet the Academy's strategic focus and objectives. Planned outcomes and the impact of achieving the objectives are clarified within the AIP.

Progress towards objectives is monitored through regular line management meetings, by leadership, pupil progress forums and formal reviews at regular intervals.

**Public Benefit**

In setting the Academy's objectives and planning its activities, the Board of Trustees has given careful consideration to the Charity Commission's general guidance on public benefit.

**OBJECTIVES AND ACTIVITIES** (continued)**National Assessment****Primary**

KS2 outcomes show sustained strength in writing, now exceeding national average. Reading and Maths remain key areas for development, with RWM combined at 55%, slightly below national benchmarks. Whilst maths and reading are below national average, significant progress was made since the previous year with only 2 terms of teaching before the end of KS2 SATs.

## Key Stage 2

Key Stage 2	Attainment in reading writing & maths combined		Reaching the expected standard in:			
	Reaching the expected standard	Reaching greater depth	Reading	Writing teacher assessment	Maths	Grammar, punctuation & spelling
2025: Alec Reed Academy	55%	8%	64%	73%	68%	73%
2025: National average	62%	TBC	75%	TBC	74%	73%
2024: Alec Reed Academy	59%	8%	65%	72%	70%	72%
2024: National average	61%	TBC	74%	72%	73%	72%
2023: Alec Reed Academy	52%	7.7%	61%	64%	74%	66%
2023: National average	59%	7%	73%	71%	73%	72%
2022: Alec Reed Academy	61%	6.7%	70%	71%	71%	72%
2022: National average	59%	7%	74%	69%	71%	72%

**Secondary**

The 2025 Key Stage 4 cohort was more able than the 2024 cohort. There were 164 pupils in the cohort and no Progress 8 data (KS2 APS not available due to Covid). Only 133 of the cohort started with us in year 7 (79% of cohort). We had 11 new arrivals joining in year 10 throughout the academic year (7% of cohort); a couple of whom are SEND and several are EAL students with little/no English.

**OBJECTIVES AND ACTIVITIES** (continued)**National Assessment** (continued)

Attainment at 4+, in most subjects is on or above where we would expect. BTEC Sport, BTEC Health & social care, graphics, French, photography, computer science and Rs achieved very pleasing results.

Attainment at 5+, in most subjects is above where we would expect. BTEC Sport, graphics, French, History, Spanish, photography, computer science and Rs achieved very pleasing results.

Attainment at 7+ was mixed. BTEC Sport, graphics, geography, history, Spanish, photography, computer science and Rs achieved very pleasing results.

*Key Stage 4 Accountability Measures*

	2025		2024		2023		2022
	ARA	National Average	ARA	National Average	ARA	National Average	ARA
<b>Grade 5 or above in English &amp; Maths</b>	39%	45%	38%	45.9%	34%	45%	46.5%
<b>Grade 4 or above in English &amp; Maths</b>	59%	65%	59%	65%	59%	64.5%	59.3%
<b>Attainment 8</b>	45	45.9	43.4	45.9	44.8	46.3	47.7
<b>Progress 8</b>	Not yet published	Not yet published	+0.24	-0.03	-0.04	-0.03	+0.12

**Post 16 Key Stage 5 Assessments**

The A-level average grade remains at a C, consistent with previous years, though it's noted as a C-. Our target is set at C/C+. There has been an increase in the APS for BTEC Level 3 courses; however, A-levels have experienced a decrease in a comparable amount.

In terms of UCAS applications, 75% of the cohort submitted their applications, with 66% accepting an offer. There was an increase in the percentage of students utilising clearing, mainly due to unexpected grades in several subject areas, with most of these students having studied two or more STEM subjects.

While the proportion of students accepted into Russell Group universities decreased, the majority were still placed at institutions within the top 40.

Our guidance and support have played a crucial role in helping students maximise their opportunities by applying to universities that offer contextual admissions based on socio-economic factors. Notable examples of institutions that provided these offers include Queen Mary University of London (QMUL) and King's College London (KCL). Additionally, some students benefited from reduced offers due to completing the Extended Project Qualification (EPQ) in Year 12.

**Trustee's report** 31 August 2025

Several students secured places thanks to programs like K+ and the Sutton Trust Pathways, which are designed to create opportunities for children from disadvantaged backgrounds. One inspiring example is a student who arrived as a refugee at just one year old and is now studying Philosophy at a leading university.

For students not attending university, our partnership with AXA resulted in five students being shortlisted for interviews with insurance companies, and one of them successfully secured an apprenticeship with a significantly higher-than-average starting salary for their age. Those who entered full-time work found opportunities in various sectors, including construction and tattoo art. We are thrilled that three have returned to us as apprentices in our IT team and as Learning Support Assistants (LSAs) at ARA Primary.

Academic	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
APS per academic entry	25.22 (C)	30.13 (C)	29.33 (C)	30.09 (C)
% A Levels graded at A*-E	91% (-5)	96%	96%	97%
% A Levels graded at A*-B	22% (-17)	39%	35%	36%
% A Levels graded at A*-A	9% (-6)	15%	14%	9%
<b>Vocational</b>				
APS per Applied General entry	30	26	25	26

**Ofsted assessment**

In June 2023, the Academy had a full inspection by Ofsted. The Inspection concluded that the Academy is a 'Good School' and its overall effectiveness was assessed to be 'Good' with an Outstanding grading in EYFS. The reports are available on the Ofsted web site at <https://reports.ofsted.gov.uk/provider/28/134369>

**Key performance indicators**

The number of pupils on roll is an important indicator because the Academy's funding is pupil led.

**Trustee's report** 31 August 2025**OBJECTIVES AND ACTIVITIES** (continued)**Key performance indicators** (continued)***Pupils on roll compared to previous years:***

	2025/26	2024/25	2023/24	2022/23	
Nursery (FTE)	29	25	27	30	Nursery (FTE)
Primary	555	565	544	549	Primary
Secondary	813	848	877	864	Secondary
Post 16	234	229	192	183	Post 16
<b>Total</b>	<b>1,631</b>	<b>1,642</b>	<b>1,613</b>	<b>1,596</b>	<b>Total</b>

Numbers in Primary remain stable despite the falling birth rate, with some spaces in every year group. Numbers have remained stable in part due to local schools reducing their capacity by removing classes. This has eased the pressure on the Academy and enabled us to retain three classes in each year group.

Numbers in Year 7 have dropped to 142 out of 180 places. This was not unexpected and reflects the reduced number of children in the locality. Whilst East of the Borough is likely to receive additional pupils from other local authorities such as Fulham and Kensington, Brent and Hounslow, this is less likely in the West. We have not seen any impact from the change of VAT for private schools.

Numbers at Post 16 have grown which is really pleasing and helped to ease concerns regarding the drop in numbers in Year 7. It is difficult to know what this is specifically linked to, but work has been done to improve the procedures surrounding the application process and to improve marketing.

A pupil is recorded to have English as an additional language if they are exposed to a language at home that is known or believed to be other than English. This measure is not a measure of English language proficiency. The number of EAL pupils in the Academy now stands at 60%.

The percentage of students at ARA with an Educational Healthcare Plan continues to grow. Delays in assessment and funding is of concern. This makes decision making around providing support a greater challenge.

The percentage of ARA pupils with SEN but no EHC plan is in line with the national average.

The most common type of need for those with an EHC plan is Autistic Spectrum Disorders and for those with SEN support, Speech, Language and Communication needs.

**Trustee's report** 31 August 2025**OBJECTIVES AND ACTIVITIES** (continued)**Pupil attendance**

Pupil attendance is a key performance indicator because there is a clear correlation with pupil educational outcomes. Attendance continues to be a national concern as it has yet to return to pre-Covid levels. At the Academy we have seen some reduction in levels of absence, especially in the category of persistent absence. The appointment of new roles has supported this process.

<b>Attendance of pupils age 5 to 15</b>	<b>ARA 2024/25</b>	<b>ARA 2023/24</b>	<b>ARA 2022/23</b>	<b>ARA 2021/22</b>
Authorised or unauthorised absence, across the academic year.	7.5% Primary 8.5% Secondary	7.5% Primary 8.5% Secondary	8% Primary 9% Secondary	8.4% (all Academy)
The percentage of absent pupils missing 10% or more of the mornings or afternoons they could attend, meaning that if a pupil's overall rate of absence is 10% or higher across the full academic year they will be classified as persistently absent.	23.02% (all Academy)	22% Primary 27% Secondary	30% Primary 35% Secondary	29.3% (all Academy)

**OBJECTIVES AND ACTIVITIES** (continued)**Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the 'going concern' basis in preparing the financial statements. It has made this assessment in respect to a period of at least one year from the date of approval of these financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies on page 37.

Alec Reed Academy Enterprise Limited is a subsidiary of the Academy, and the principal activity of the company is that of community sports centre operating on a commercial basis. This year its net assets have decreased from £100,054 to £47,904 with a profit of £47,903.

**Financial review*****Financial report for the year***

The Academy has performed well to manage its finances at a time of rising costs. It ended the year with an operational surplus of £166,000 before transferring £364,000 to fund the capital investment programme resulting in a final deficit of £198,000. This compared to a surplus of £338,000 in 2023/24, with £238,000 being transferred to the capital investment programme. These transfers were planned, and the figures exclude "non-cash" adjustments. Non-cash adjustments are made for depreciation on fixed assets to provide for the cost of their renewal, and the estimated cost of pensions. These non-cash adjustments are made to the accounts to comply with financial reporting standards to show the 'true cost' of fixed assets and pensions.

Most of the Academy's income is received from the Department for Education ('DfE') in the form of the General Annual Grant £11.7m (2023/24 £11.2m). In total, the Academy received £13.5m grant from DfE compared to £12.9m in 2023/24. The increase was due to an uplift 4% and additional grant received for increases in teachers' pay and employer pension contributions.

Pupil Premium is received for pupils economically disadvantaged and during the period the Academy received £737,000 (2023/24: £747,000) to close the attainment gap for these pupils. Following Covid, Pupil Premium was enhanced with the Recovery Premium to rectify lost learning, and the Academy received £nil (2023/24: £137,000) in Recovery Premium. This grant ceased at the end of 2023-24 academic year.

Grants were received from the local authority. In 2024/25, the Academy received £229,000 (2023/24: £209,000) for pupils in the nursery, and £703,000 (2023/24: £574,000) for students with high needs.

**Trustee's report** 31 August 2025**OBJECTIVES AND ACTIVITIES** (continued)**Financial review** (continued)***Financial report for the year*** (continued)

Over the course of the year the budget was placed under considerable strain because of general cost pressures and so steps were taken to manage expenditure by deleting some posts which became vacant during the year, mainly support staff posts, and through careful management of contract expenditure. In addition, interest on balances and trading activities, generated significant income of £1.55m (2023/24: £1.46m) and a breakdown of the income is shown at note 4. As a result, the Academy finished the year in a much stronger financial position.

Overall, there is a net decrease in fixed asset and general funds amounting to £939,000 (2023/24: increase £581,000) as shown in the Consolidated Statement of Financial Activities ('SoFA') on page 34. In the prior year, £1m was donated by the Reed Foundation, the Academy's Sponsor. This donation is for the development of a nature area in uncultivated grounds at the rear of the Academy. Students will benefit from extracurricular forest activities including learning about wildlife and where food comes from, growing vegetables and animal husbandry. Members of the community and students from local schools will also be invited to enjoy the nature area. The funding and associated expenditure will be kept entirely separate from the Academy's transactions.

At 31 August 2025 the net book value of fixed assets was £32.3m (2023/24: £33.2m) and movements in fixed assets are shown in note 13 to the Consolidated Financial Statements. Capital projects and equipment purchased in the year totalled £195,000 (2023/24: £766,000) which is a major investment and programme of work. Expenditure is as follows:

	<b>2025</b>	<b>2024</b>
<b>New assets</b>	<b>£000</b>	<b>£000</b>
Roof replacement	-	487
Other furniture and equipment additions	195	
LED lighting	-	260
Fencing around primary	-	10
Golf buggy & salt spreader	-	9
<b>Total capital expenditure</b>	<b>195</b>	<b>766</b>

**OBJECTIVES AND ACTIVITIES** (continued)**Reserves policy**

The Trustees annually review the level of reserves held, applying the Reserves Policy which identifies financial risks, change and uncertainty facing the Academy. This review encompasses consideration of the needs of the Academy over the medium term to longer term to ensure the Academy's continued financial sustainability, with enough liquidity to meet operational liabilities and sufficient funds to make necessary investment in the infrastructure of the estate and equipment for teaching and learning.

**Reasons for holding reserves**

The Academy has restricted and unrestricted general reserves at the end of the 2025 totalling £3.0m (2023/24: £3.2m).

This figure does not include funds of £1 million, donated by the Reed Foundation for the specified purpose of regenerating land on site for a nature reserve to benefit pupils with extra-curricular activities.

**Liquidity and cashflow:** As a single academy trust, it is important to hold sufficient income to meet to meet operational liabilities of running the Academy. The Academy holds £1.2 m for cashflow which equates to approximately one month's budgeted costs.

**Contingency including future change and uncertainty:** The revenue budget does not include a provision for contingencies. This is because contingencies are allowed for in reserves. There is considerable uncertainty in the medium-term regarding pupil numbers with demographic trends declining across the primary and secondary sectors. In 2025, the Academy has surplus places in Year 7 and the impact of this will accumulate over future years as the cohort progresses through the Academy. Schools are funded on a per capita basis and so a decline in pupil numbers has a significant bearing on our future funding. The revenue budget has been placed under increasing strain due to factors outside of the Academy's control including energy and related cost pressures, national shortage of teachers, and increases in pupils with high needs needing additional support. The Medium-Term Financial Plan forecasts in-year deficits from 2024/25. The Academy is responding to these pressures with a medium-term strategy to make structural changes to the budget and will apply reserves in the short term to support the revenue budget whilst making these changes. Use of reserves is capped at the higher of 3% of DfE grants or £400,000 per annum.

**Planned Capital Investment and Improvements:** As part of the capital and estates strategy, the Academy commissioned an independent condition survey of its site, the grounds, premises and infrastructure fittings and this identified works needed over the next 5 years totalling over £3m. The Academy has earmarked £1.4m to invest in capital projects to upgrade the heating system, which is close to the end of its life, to continue the programme to refurbish the roof, flooring, and address sinking external areas.

In addition, the Academy has a rolling programme to upgrade IT equipment including replacing computers and smartboards, the school bells and has plans to replace its very old minibus. In total, £200,000 has been set aside for these improvements.

**OBJECTIVES AND ACTIVITIES** (continued)

**Other Funds:** This year the Pension Fund has a nil balance (2023/24: nil balance) due to an accounting surplus of £4,205,000 arising as a result of changes in the discount rate used to quantify future liabilities. The Academy's share of the surplus on the London Borough of Ealing's Local Government Pension Scheme is calculated each year by an actuary in accordance with financial reporting standards and has proven to be very volatile. The basis for valuing the Fund for financial reporting purposes, is distinct from the methodology used for the Triennial Valuation of the Fund on which employer contributions are based. Overall, there is a deficit and continuing uncertainty over the cost to the Academy of this final and career average salary scheme in cash terms, but the current policy is to finance the deficit over time, meeting any increases in employer contributions recommended by the Actuary for the Scheme following the triennial valuation and to make an additional contribution to the deficit.

Included in the total reserves is £47,904 (2023/24: cumulative surplus £100,054) for the subsidiary, Alec Reed Academy Enterprise Ltd. Also known as the Community Sports Centre. This surplus will be gift aided to the Academy to use for the benefit of pupils at Alec Reed Academy

The Academy's Scheme of Delegation gives responsibility to the Finance & Resources, Audit & Risk Committee for managing the investment of surplus funds. The investment policy and annual report is reviewed by this committee. The investment objectives are to:

- ◆ achieve the best financial return available whilst ensuring that maintaining the security of deposits takes precedence over revenue maximisation;
- ◆ invest funds that are surplus to operational need based on all financial commitments being met without the Academy bank account becoming overdrawn; and
- ◆ manage asset risk through diversification of investments.

In complying with its policy, the Academy ensures that all investment decisions are exercised with care and skill and consequently are taken in the best interests of the Academy, whilst commanding broad public support.

**PRINCIPAL RISKS AND UNCERTAINTIES****Financial and risk management objectives and policies**

Trustees have assessed the major risks to which the Academy is exposed and reviewed mitigating actions to manage each risk. The Academy has implemented several systems to assess and manage operational risks, in areas such as teaching, ICT, health and safety, student safeguarding, staff welfare and school trips. Operational procedures such as staff training, vetting of new staff and visitors, supervision of school grounds, ICT back-up and internal financial controls are in place to minimise risk.

Corporate risks are recorded in a Risk Register for review by the Board of Trustees. the Reserves Policy gives priority to mitigating these risks. The Register quantifies the likelihood of each risk occurring and the impact of the risk on the Academy's operations should it occur. High scoring risks are categorised as 'red risks' and subject to close monitoring by the leadership and Trustees. This year, the following risks have been identified as red risks:

**PRINCIPAL RISKS AND UNCERTAINTIES** (continued)

Risk	Actions being taken to manage the risk
<p><b>Pupil Numbers</b></p>	<p>There is considerable uncertainty in the medium-term regarding pupil numbers with demographic trends showing a decline across the primary and secondary sectors. In 2024, the Academy has surplus places in Year 7 and the impact of this will accumulate over future years as the cohort progresses through the Academy. Schools are funded on a per capita basis and so this has a significant bearing on our future funding.</p>
<p><b>Virus / corruption of Network</b></p> <p>An increasing risk of viruses infecting the IT network and of cyber-crime resulting in fraudulent payments.</p> <p>A local school has recently suffered a cyber-attack.</p>	<p>The risk is managed through policies and controls. The Cyber Essentials Audit recommended by the National Cyber Security Centre has been completed and the findings implemented. Staff are being trained to mitigate this risk and policies and controls are being updated. Multi-factor authentication has been introduced and the Risk Protection Arrangement provides insurance cover for a cyber-attack.</p> <p>All data is regularly backed up and there is immutable cloud back for Microsoft Office and the Finance systems. Virus scanning software and internet filter are used to prevent data corruption.</p>
<p><b>Pupil attendance risk</b></p> <p>Poor attendance impacts on pupil's academic outcomes. The attendance figures in Primary are below national average and in Secondary they are close to national average. The percentage of persistent absences are high in both phases.</p>	<p>This is a national risk and is of high importance to ARA. There is a causal link to under achievement, especially in relation to disadvantaged pupils. Attendance figures are more concerning in the youngest year groups in the Primary phase.</p> <p>Two posts have been created to monitor absence data, contact parents, and arrange home visits. There are clear leadership responsibilities, monitored by the Education Sub-committee with reporting to the Board of Trustees.</p>

Trustee's report 31 August 2025

## PRINCIPAL RISKS AND UNCERTAINTIES (continued)

### Financial and risk management objectives and policies (continued)

Risk	Actions being taken to manage the risk
<p><b>Estate strategy</b></p> <p>Significant investment needed to maintain the Academy premises.</p>	<p>As part of the Capital and Estates Strategy, the Academy undertook a condition survey of its site, and this identified works needed over the next 5 years. These total over £3m. The Academy has prioritised these works and earmarked £1.4m from Reserves.</p>
<p><b>Grants receivable risk</b></p> <p>Grant received for EHC Plans is not sufficient to cover the cost of providing support to children with general SEN needs. There are also significant delays to assess students, which delays funding.</p>	<p>The system for processing Educational Health Care plans was reviewed by external auditors as part of Internal Scrutiny programme. The review recommended improved management oversight by maintaining and actively reviewing management information of key points in the assessment process, so blockages or delays are promptly addressed.</p>
<p><b>Staff Budget</b></p> <p>In 2024/25 staff budget salaries account for over 86% of income. The budget draws on reserves which is unsustainable in the medium to longer term.</p>	<p>Both phases are considering ways in which they can reduce expenditure on staff salaries.</p>
<p><b>Recruitment &amp; retention risk</b></p> <p>Recruitment risk (ability to recruit key posts and risk of recruiting the wrong person); low level interest in advertised posts. Loss of key staff</p>	<p>Recruitment - Forward planning to ensure that recruitment is undertaken in a timely manner.</p> <p>Retention - carry out regular surveys to assess staff morale, ensure adequate training is provided for staff to overcome any skills shortfall, and succession plan, especially for middle and senior leadership roles.</p>

## FUNDRAISING

The Academy has held varied small fundraising events during the year to support many charities including, BBC Children in Need, Save the Children, Macmillan Cake Sale Income; World Mental Health Day Mental Health Foundation and Comic Relief – Red Nose Day. The Academy does not work with professional fundraisers or companies who carry out fundraising on its behalf. The fundraising is normally for named charities.

**Trustee's report** 31 August 2025**PLANS FOR FUTURE PERIODS**

The Academy continues to strive to deliver on its strategic aims for providing an excellent education for all students in an inclusive way. The Academy's aim in the medium term is be judged as outstanding as confirmation it has met these aims and is fully meeting the needs of children from the ages of 3 to 18.

Our core aims, which feature in our Academy Improvement Plan, include securing excellent outcomes from starting points, improving pupil attendance across all phases, decreasing persistent absence, and building on the Academy's reputation within the local community so that ARA is a 'first choice' school. Our plans for the coming years include the following:

- ◆ Improving retention rates at both Year 6 into 7 and 11 into 12.
- ◆ Upgrading our website and associated marketing to improve how we are viewed in the local community
- ◆ Improve student attendance, especially those that are persistently absence
- ◆ Maximise the impact of the donation from the Reed Foundation to create a nature learning area
- ◆ Review behaviour strategies in light of new initiatives such as therapeutic thinking
- ◆ Strengthen leadership across the phases.

**FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS**

No funds are held as a custodian trustee.

**AUDITOR**

In so far as the Trustees are aware:

- ◆ there is no relevant audit information of which the charitable company's auditor is unaware; and
- ◆ the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Trustees' report, incorporating a strategic report, approved by order of the members of the Board of Trustees and signed on its behalf by:

L Prince  
05/Dec/2025 14:32:29

Chair of Trustees

Date:

**Governance statement** 31 August 2025**Scope of responsibility**

As Trustees, we acknowledge that we have overall responsibility for ensuring that the Academy Group (which consists of The Alec Reed Academy and Alec Reed Academy Enterprise Ltd) has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Principal and Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the Academy and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

**Governance**

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance. The information on governance included here supplements that described in the Trustees' report and in the statement of Trustees' responsibilities. The Board of Trustees has formally met five times during the year. Whilst it has met fewer than six times advocated by the Academies Trust Handbook, the Trustees are of the opinion that that they have been able to maintain sufficient oversight of the Academy Trust's finances through the establishment of three sub-committees: Education, Finance & Resources and Audit & Risk, and Human Resources, to which responsibilities have been formally delegated in the Scheme of Delegation. The purpose of the sub-committees is to assist the decision-making of the full Board of Trustees by enabling more detailed consideration of the Academy's operations. The committees draw any matters of significance or concern to the attention of the full Board of Trustees. The strategic business of the Board of Trustees is identified and programmed across the four meetings.

Attendance during the year at meetings of the Board of Trustees was as follows:

<b>Trustee</b>	<b>Meetings attended</b>	<b>Out of possible</b>
Louise Prince (Chair)	4	4
Dee Morrison	3	4
Phil Mead	0	2
Phil Cosby	4	4
Dee Martin	3	4
Christopher Gliddon	3	4
Jane Wotherspoon (Vice Chair)	4	4
Gagandeep Sethi	2	4
Pratik Shah	4	4
Efe Airefetalor	2	4
Rohan Desai	4	4
Yasmin Hassan	1	3
Heather McNeil	2	3
Trudy Puddle	2	4
Yash Rawal	2	2

**Governance statement** 31 August 2025**Conflicts of interest**

The Academy maintains a register of business interests for trustees, members and senior leadership and publishes this on its website. The register is kept up to date and all trustees who join during the year are asked to complete a declaration of interests. This identifies any potential conflicts of interest between trustees and their related parties and the Academy. In addition, the meetings of the Trust Board and its committees commence with a declaration of any interests for items on the agenda. These arrangements cover the Subsidiary as well as the Academy.

**Governance reviews**

The Board of Trustees has continued to review its involvement in the operations of Academy and its strategic direction, and trustees have extended their involvement by partnering curriculum and other areas and taking the lead for policy areas. This has increased the impact and effectiveness of the Board of Trustees in understanding the operational challenges. Trustee skill sets have been reviewed and new trustees with appropriate skills recruited as necessary.

The Board has three committees: Education, Finance & Resources and Audit & Risk, and Human Resources, to which responsibilities have been formally delegated in the Scheme of Delegation.

The Finance & Resources and Audit & Risk Committee assists the Board's decision making, by giving more detailed consideration to financial areas, controls and audit arrangements including recommending the appointment of the external and internal auditors and to review their audit and internal scrutiny reports, which the Board is responsible for. This supports the sound management of the Academy's finances, resources, audit and risk including proper planning, monitoring and probity.

Finance & Resources and Audit & Risk committee attendance in 2024/25:

<b>Trustee</b>	<b>Meetings attended</b>	<b>Out of possible</b>
Pratik Shah	3	6
Phil Cosby	6	6
Dee Martin (Chair)	6	6
Jane Wotherspoon	6	6
Gagandeep Sethi	5	6
Rohan Desai	3	6

**Review of Value for Money**

As accounting officer, the Principal and Chief Executive, has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

**Governance statement** 31 August 2025**Review of Value for Money** (continued)

The Accounting Officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data published by the DfE. The Accounting Officer for the Academy has delivered value for money during the year by:

- ◆ Continuing to make effective use of information about student progress for teachers to use to close the attainment gaps and tailor teaching approaches and interventions, motivate students and to involve and inform parents and carers.
- ◆ Collaborating with other schools through the Ealing Learning Partnership and the PiXL Club, Partners in Excellence. PiXL is a partnership of primary through to post 16 academies and aims to share best practice, raise educational standards and develop character in young people.
- ◆ Income has been generated through using the Academy for community sports lettings and events. The Community Sports Centre made a surplus of £99,000 and income from external lettings totalled £93,000. The Navratri festival returned to the Academy, with over 5,800 people visiting the Academy over 10 nights.
- ◆ The Academy has fixed term contracts for electricity and gas which are providing protection during the current period of price increases and volatility and the strategy to reduce expenditure on energy has been progressed through the installation of further LED lights, including the astro pitch and road lights, which now have sensors to reduce the amount of time they are on.
- ◆ Identifying savings through rigorous uptake of competitive quotes, retendering of contracts, and energy efficiency measures. The Government's framework contracts are used to obtain competitive contracts wherever possible and appropriate including purchase of energy and IT hardware.

**The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of the Alec Reed Academy and Group's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Alec Reed Academy and Group for the year ended 31 August 2024 and up to the date of approval of the annual report and financial statements.

**Governance statement** 31 August 2025**Capacity to handle risk**

The Board of Trustees has reviewed the key risks to which the Alec Reed Academy and Group is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Alec Reed Academy and Group's significant risks that has been in place for the year ending 31 August 2024 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

**The risk and control framework**

The Alec Reed Academy and Group's system of internal financial control is based on a framework of regular management information and procedures including the segregation of duties and a system of delegation and accountability. It includes:

- ◆ comprehensive budgeting and monitoring systems with an annual budget, medium term financial forecast which are reviewed and agreed by the Board of Trustees;
- ◆ monthly management accounts monitoring financial performance against the forecasts, major purchase plans, capital works and expenditure programmes, all reviewed by the Finance & Resources, Audit & Risk Committee;
- ◆ oversight of internal controls by the Finance & Resources and Audit & Risk Committee;
- ◆ setting targets to measure financial and other performance;
- ◆ clearly defined purchasing (asset purchase or capital investment) guidelines;
- ◆ benchmarking financial performance with similar academies using data provided by the DfE;
- ◆ delegation of authority and segregation of duties; and
- ◆ identification and management of risks.

The Board of Trustees has appointed Stephen Meredith from Alliotts Chartered Accountants to perform an Internal Scrutiny function reviewing the control environment and regulatory structure of the Academy based upon a program designed to review all significant financial and other control processes. The appointment is compliant with the revised FRC Ethical Standard, and the role includes giving advice on financial matters and performing a range of checks on the Alec Reed Academy and Group's financial systems. Alliotts were not asked to make a visit last year as the Finance & Resources and Audit & Risk Committee determined to treat the visit from School Resources Management Advisor (SRMA) as the internal scrutiny visit. The SRMA visit was an independent review of procurement, budgeting and governance arrangements

**Governance statement** 31 August 2025**Review of effectiveness**

As Accounting Officer, the Principal and CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question, the review has been informed by:

- ◆ the work of the School Business Resources Management Advisor;
- ◆ the work of the external auditor;
- ◆ the financial management and governance self-assessment process;
- ◆ the review of the Finance & Resources and Audit & Risk Committee; and
- ◆ the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control and plans to address weaknesses and ensure continuous improvement of the system is in place.

**Conclusion**

Based on the advice of the audit and risk committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the Board of Trustees and signed on their behalf by:

L Prince  
05/Dec/2025 14:32:29

(Chair of Trustees)

Date:

P Cosby  
08/Dec/2025 07:30:25

*Phil Cosby*

(Accounting Officer)

**Statement of regularity, propriety and compliance** 31 August 2025

As accounting officer of The Alec Reed Academy, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the academy trust board of trustees and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I, and the board of trustees are able to identify any material irregular or improper use of all funds by the academy trust, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and DfE.

P Cosby  
08/Dec/2025 07:30:25

*Phil Cosby*

Accounting Officer

Date:

**Statement of Trustee's responsibilities** 31 August 2025

The Trustees (who act as trustees for the charitable activities of the Academy and are also the directors of the Academy for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Academy and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- ◆ select suitable accounting policies and then apply them consistently;
- ◆ observe the methods and principles in the Charities' SORP (FRS 102) and the Academies Accounts Direction 2024 to 2025;
- ◆ make judgments and estimates that are reasonable and prudent;
- ◆ state whether applicable United Kingdom Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ◆ prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Academy will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Academy's transactions and disclose with reasonable accuracy at any time the financial position of the Academy and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Academy and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Academy applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the charity and financial information included on the Academy's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:

L Prince  
05/Dec/2025 14:32:29

Chair of Trustees  
Date:

## Independent reporting accountant's report 31 August 2025

### Independent auditor's report to the members of The Alec Reed Academy

#### Opinion

We have audited the financial statements of The Alec Reed Academy (the 'charitable parent company') and its subsidiary (the 'group') for the year ended 31 August 2025 which comprise the group statement of financial activities, the group and charitable parent company balance sheets, the group statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (the Charities SORP 2019) and the Academies Accounts Direction 2024 to 2025.

In our opinion, the financial statements:

- ◆ give a true and fair view of the state of the group's and of the charitable parent company's affairs as at 31 August 2025, and of the group's income and expenditure for the period then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006; and
- ◆ have been prepared in accordance with the Charities SORP 2019 and Academies Accounts Direction 2024 to 2025.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or charitable parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees' with respect to going concern are described in the relevant sections of this report.

**Independent reporting accountant's report** 31 August 2025**Other information**

The trustees' are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the charitable parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept by the charitable parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- ◆ the charitable parent company financial statements are not in agreement with the accounting records and returns; or
- ◆ certain disclosures of trustees' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit.

## Independent reporting accountant's report 31 August 2025

### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees' (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees' determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees' are responsible for assessing the group's and the charitable parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless trustees' either intend to liquidate the group or the charitable parent company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- ◆ the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- ◆ we identified the laws and regulations applicable to the group through discussions with management, and from our knowledge of the academy trust sector;
- ◆ the identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit;
- ◆ we considered the legal and regulatory frameworks that are applicable to the group and determined that the most significant are the Companies Act 2006, the Charities SORP 2019, the Academies Accounts Direction 2024 to 2025, the Academy Trust Handbook 2024, and the academy trust's funding agreement with the Department for Education as well as legislation pertaining to safeguarding in the UK;
- ◆ we understood how the group is complying with those legal and regulatory frameworks by making inquiries to management and those responsible for legal, compliance and governance procedures. We corroborated our inquiries through our review of the minutes of trustees' meetings and the subsidiary company directors' meetings and papers

**Independent reporting accountant's report** 31 August 2025**Auditor's responsibilities for the audit of the financial statements (continued)**

provided to the trustees' and directors.

- ◆ we planned and carried out a separate limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the Department for Education, as set out in our separate independent reporting accountant's assurance report on regularity.

We assessed the susceptibility of the group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- ◆ making enquiries of management and those charged with governance as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- ◆ considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- ◆ performed analytical procedures to identify any unusual or unexpected relationships;
- ◆ tested journal entries to identify unusual transactions;
- ◆ tested the authorisation of expenditure as part of our substantive testing thereon;
- ◆ assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- ◆ used data analytics to identify any significant or unusual transactions and identify the rationale for them.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- ◆ agreeing financial statement disclosures to underlying supporting documentation;
- ◆ reviewing the minutes of trustees' meetings and subsidiary company directors' meetings;
- ◆ enquiring of management and those charged with governance as to actual and potential litigation and claims;
- ◆ reviewing any available correspondence with Ofsted, Department for Education and HMRC; and
- ◆ the work undertaken in relation to the limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the Department for Education, as set out in our separate independent reporting accountant's assurance report on regularity.

**Independent reporting accountant's report** 31 August 2025**Auditor's responsibilities for the audit of the financial statements (continued)**

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. International Standards on Auditing also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees' and other management and the inspection of regulatory and legal correspondence, if any.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



8 December 2025

Edward Finch (Senior Statutory Auditor)  
For and on behalf of Buzzacott Audit LLP, Statutory Auditor  
130 Wood Street  
London  
EC2V 6DL

**Independent reporting accountant's report on regularity Year to 31 August 2025****Independent Reporting Accountant's Assurance Report on Regularity to The Alec Reed Academy and the Secretary of State for Education**

In accordance with the terms of our engagement letter dated 28 August 2024 and further to the requirements of the Department for Education (DfE), as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by The Alec Reed Academy Trust during the period 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament or the financial transactions do not conform to the authorities which govern them.

This report is made solely to The Alec Reed Academy Trust and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Alec Reed Academy Trust and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Alec Reed Academy Trust and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

**Respective responsibilities of the accounting officer of The Alec Reed Academy and the reporting accountant**

The accounting officer is responsible, under the requirements of The Alec Reed Academy Trust's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament, and that the financial transactions conform to the authorities which govern them. Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by DfE, which requires a limited assurance engagement, as set out in our engagement letter. The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion. Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

**Independent reporting accountant's report on regularity Year to 31 August 2025****Approach** (continued)

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- ◆ An assessment of the risk of material irregularity and impropriety across all of the academy trust's activities;
- ◆ Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- ◆ Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

**Conclusion**

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.



8 December 2025

Reporting Accountant  
Buzzacott Audit LLP  
Chartered Accountants  
130 Wood Street  
London  
EC2V 6DL

**Consolidated statement of financial activities (including income and expenditure account)**  
Year to 31 August 2025

	Notes	Unrestricted general fund £'000	Restricted funds			2025 Total funds £'000	2024 Total funds £'000
			General £'000	Reed Foundation £'000	Fixed assets fund £'000		
<b>Income from:</b>							
Donations and capital grants	2	—	—	—	44	44	1,402
Charitable activities							
. Funding for the academy's educational operations	3	—	14,440	—	—	14,440	13,806
Other trading activities	4	1,410	—	—	—	1,410	1,346
Investment income	5	137	—	—	—	137	125
<b>Total income</b>		<b>1,547</b>	<b>14,440</b>	<b>—</b>	<b>44</b>	<b>16,031</b>	<b>16,679</b>
<b>Expenditure on:</b>							
Raising funds	6	1,033	—	—	—	1,033	993
Charitable activities							
. Academy's educational operations	6,7	710	13,856	—	1,149	15,715	14,905
<b>Total expenditure</b>		<b>1,743</b>	<b>13,856</b>	<b>—</b>	<b>1,149</b>	<b>16,748</b>	<b>15,898</b>
<b>Net income (expenditure) before other recognised gains and losses</b>		(196)	584	—	(1,105)	(717)	781
<b>Transfers between funds</b>	16	—	(364)	—	364	—	—
<b>Other recognised gains and losses</b>							
Actuarial (losses) gains on defined benefit pension scheme	20	—	(222)	—	—	(222)	(200)
<b>Net movement in funds</b>		(196)	(2)	—	(741)	(939)	581
<b>Reconciliation of funds</b>							
Total fund balances brought forward at 1 September 2024		3,212	49	1,000	33,004	37,265	36,684
<b>Total fund balances carried forward at 31 August 2025</b>		<b>3,016</b>	<b>47</b>	<b>1,000</b>	<b>32,263</b>	<b>36,326</b>	<b>37,265</b>

All of the group's activities are continuing operations. All gains and losses are included in the Statement of Financial Activities.

**Balance sheets** 31 August 2025

	Notes	2025		2024	
		Group £'000	Academy £'000	Group £'000	Academy £'000
<b>Fixed assets</b>					
Tangible fixed assets	13	<b>32,263</b>	<b>32,263</b>	33,217	33,217
		<b>32,263</b>	<b>32,263</b>	33,217	33,217
<b>Current assets</b>					
Debtors	14	<b>740</b>	<b>740</b>	702	702
Short term deposits		<b>1,581</b>	<b>1,581</b>	2,870	2,870
Cash at bank and in hand		<b>3,155</b>	<b>3,154</b>	1,853	1,819
		<b>5,476</b>	<b>5,475</b>	5,425	5,391
<b>Liabilities</b>					
Creditors: amounts falling due within one year	15	<b>(1,413)</b>	<b>(1,459)</b>	(1,377)	(1,443)
<b>Net current assets</b>		<b>4,063</b>	<b>4,016</b>	4,048	3,948
<b>Net assets excluding pension scheme liability</b>					
		<b>36,326</b>	<b>36,279</b>	37,265	37,165
Defined benefit pension scheme liability	20	—	—	—	—
<b>Total net assets</b>		<b>36,326</b>	<b>36,279</b>	37,265	37,165
<b>Funds of the Academy</b>					
Restricted income funds					
. Fixed assets fund	16	<b>32,263</b>	<b>32,263</b>	33,004	33,004
. General fund	16	<b>47</b>	<b>47</b>	49	49
. Pension reserve	16	—	—	—	—
. Reed Foundation	16	<b>1,000</b>	<b>1,000</b>	1,000	1,000
		<b>33,310</b>	<b>33,310</b>	34,053	34,053
<b>Unrestricted funds</b>					
. General fund	16	<b>2,969</b>	<b>2,969</b>	3,112	3,112
. Funds retained with subsidiary	16	<b>47</b>	—	100	—
<b>Total funds</b>		<b>36,326</b>	<b>36,279</b>	37,265	37,165

The financial statements on page 34 to 60 were approved by the Trustees, and authorised for issue and are signed on their behalf by:

L Prince  
05/Dec/2025 14:32:29

Chair of Trustees  
The Alec Reed Academy  
Company Limited by Guarantee  
Registration Number: 04444278 (England and Wales)

Date:

**Consolidated statement of cash flows** Year to 31 August 2025

		2025 £'000	2024 £'000
<b>Net cash inflows from operating activities</b>			
Net cash provided by operating activities	A	27	1,238
<b>Cash flows from investing activities</b>	B	1,275	(299)
<b>Change in cash and cash equivalents in the year</b>		<b>1,302</b>	939
<b>Cash and cash equivalents at the start of the year</b>		<b>1,853</b>	914
<b>Cash and cash equivalents at the end of the year</b>		<b>3,155</b>	1,853

**A Reconciliation of net expenditure to net cash flow provided by operating activities**

		2025 £'000	2024 £'000
<b>Net expenditure for the year (as per the statement of financial activities)</b>		<b>(717)</b>	781
<b>Adjusted for:</b>			
Depreciation		1,149	1,159
Capital grants from DfE and other capital income		(44)	(402)
Interest receivable		(137)	(125)
Defined benefit pension scheme cost less contributions payable		(156)	(174)
Defined benefit pension scheme finance cost		(66)	(26)
(Increase) in debtors		(38)	—
Increase in creditors		36	25
<b>Net cash (used in) provided by operating activities</b>		<b>27</b>	1,238

**B Cash flows from investing activities**

		2025 £'000	2024 £'000
Dividends, interest and rents from investments		137	125
Purchase of tangible fixed assets		(195)	(766)
Capital grants from DfE		44	402
Movement in short term deposits		1,289	(60)
<b>Net cash used in Operating Activities</b>		<b>1,275</b>	(299)

**C Analysis of cash and cash equivalents**

		2025 £'000	2024 £'000
Cash at bank and in hand		3,155	1,853
<b>Total cash and cash equivalents</b>		<b>3,155</b>	1,853

**D Analysis of changes in net debt**

	At 1 September 2024 £'000	Cash flows £'000	At 31 August 2025 £'000
Cash and cash equivalents	1,853	1,302	3,155
<b>Total</b>	<b>1,853</b>	<b>1,302</b>	<b>3,155</b>

## Principal accounting policies 31 August 2025

### Statement of accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

### Basis of preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by DfE, the Charities Act 2011 and the Companies Act 2006.

The accounts are presented in sterling and rounded to the nearest thousand.

### Basis of consolidation

The consolidated statement of financial activities and group balance sheet consolidate the financial statements of the company and those of its subsidiary made up at the balance sheet date.

No separate statement of financial activities has been presented for Alec Reed Academy alone, as permitted by section 408 of the Companies Act 2006 and the charities SORP FRS 102.

### Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### Income

All income is recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

**Principal accounting policies** 31 August 2025**Income** (continued)**Grants**

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

The General Annual Grant is recognised in full in the statement of financial activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

**Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

**Other income**

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

**Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent.

**Expenditure on raising funds**

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

**Charitable activities**

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All expenditure is stated net of recoverable VAT.

## Principal accounting policies 31 August 2025

### Tangible fixed assets

Assets costing £2,500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Academy's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful economic life, as follows:

◆ Freehold buildings	30 - 50 years
◆ Plant and machinery	4 years
◆ Fixtures, fittings and equipment	4 - 20 years
◆ Computer equipment and software	3 years
◆ Motor vehicles	3 years

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

### Debtors

Debtors are recognised at their settlement amount less any provision for non-recoverability. Prepayments are valued at the amounts prepaid.

### Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits made for longer than three months but less than one year have been disclosed as short term deposits.

## Principal accounting policies 31 August 2025

### Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

### Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

### Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows:

*Financial assets* – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments. Amounts due to the Academy's wholly owned subsidiary are held at face value less any impairment.

*Cash at bank* – is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due from the Academy's wholly owned subsidiary are held at face value less any impairment.

### Taxation

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

## Principal accounting policies 31 August 2025

### **Pensions benefits** (continued)

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 20, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

### **Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education and Skills Funding Agency, Department for Education or other funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other grants received from the Education and Skills Funding Agency and Department for Education.

Restricted other funds comprise all other restricted funds received and include grants from the Local Authority, the London Borough of Ealing.

### **Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

**Principal accounting policies** 31 August 2025**Critical accounting estimates and areas of judgement** (continued)***Critical accounting estimates and assumptions***

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The useful economic lives of tangible fixed assets held by the Academy have been estimated as disclosed on page 39.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 20, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

***Critical areas of judgement***

No judgements have been made which have had a significant impact on the preparation of these financial statements.

**Notes to the Consolidated financial statements** Year to 31 August 2025**1 General Annual Grant (GAG)**

Under the funding agreement with the Secretary of State the Academy Trust was subject to limits at 31 August 2025 on the amount of GAG that could be carried forward from one year to the next. An amount equal to 12% of GAG could be carried forward, of which up to 2% could be used for general recurrent purposes, with any balance being available for premises/capital purposes.

The Academy Trust has not exceeded these limits during the year ended 31 August 2025.

**2 Donations and capital grants**

	Restricted funds – Reed Foundation £'000	Restricted fixed assets funds £'000	<b>2025 Total funds £'000</b>	2024 Total funds £'000
Capital grants	—	44	<b>44</b>	402
Other donations	—	—	—	1,000
	<b>—</b>	<b>44</b>	<b>44</b>	<b>1,402</b>

£1 million was received in the year ended 31 August 2024 from the Academy's Sponsor, the Alec Reed Foundation, for an earmarked purpose to fund a nature reserve. This will provide a range of extra-curricular activities for students and community groups. The funding and associated expenditure will be kept entirely separate from the Academy's transactions and is not available for the Academy to use for any other purpose.

	<i>Restricted funds – Reed Foundation £'000</i>	<i>Restricted fixed assets funds £'000</i>	<i>2024 Total funds £'000</i>
<i>Capital grants</i>	<i>—</i>	<i>402</i>	<i>402</i>
<i>Other donations</i>	<i>1,000</i>	<i>—</i>	<i>1,000</i>
	<i><b>1,000</b></i>	<i><b>402</b></i>	<i><b>1,402</b></i>

**Notes to the Consolidated financial statements** Year to 31 August 2025**3 Funding for academy's educational operations**

	Unrestricted funds £'000	Restricted funds £'000	2025 Total funds £'000	2024 Total funds £'000
<b>DfE revenue grants</b>				
. General Annual Grant (GAG) (note 1)	—	11,783	<b>11,783</b>	11,242
. Other DfE grants				
. UIFSM	—	76	<b>76</b>	77
. Pupil Premium	—	737	<b>737</b>	747
. Mainstream Schools Additional and Supplementary Grant	—	—	—	348
. Core School Budget Grant	—	381	<b>381</b>	—
. Teachers Pay Additional Grant	—	253	<b>253</b>	178
. Teachers' Pension Employers Contributions Grant	—	211	<b>211</b>	152
. Others	—	63	<b>63</b>	55
	—	13,504	<b>13,504</b>	12,799
<b>Other Government grants</b>				
. Local Authority grants	—	936	<b>936</b>	870
	—	936	<b>936</b>	870
<b>COVID-19 additional funding (DfE)</b>				
Catch-up / recovery premium	—	—	—	137
	—	—	—	137
<b>2025 total funds</b>	<b>—</b>	<b>14,440</b>	<b>14,440</b>	<b>13,806</b>

## Notes to the Consolidated financial statements Year to 31 August 2025

**3 Funding for academy's educational operations (continued)**

	<i>Unrestricted funds £'000</i>	<i>Restricted funds £'000</i>	<i>2024 Total funds £'000</i>
<i>DfE revenue grants</i>			
. General Annual Grant (GAG) (note 1)	—	11,242	11,242
. Other DfE grants	—		
. UIFSM	—	77	77
. Pupil Premium	—	747	747
. Mainstream Schools Additional and Supplementary Grant	—	348	348
. Teachers Pay Additional Grant	—	178	178
. Teachers' Pension Employers Contributions Grant	—	152	152
. Others	—	55	55
	—	12,799	12,799
<i>Other Government grants</i>			
. Local Authority grants	—	870	870
	—	870	870
<i>COVID-19 additional funding (DfE)</i>			
. Catch-up / recovery premium	—	137	137
	—	137	137
<b>2024 total funds</b>	<b>—</b>	<b>13,806</b>	<b>13,806</b>

**4 Other trading activities**

	<i>Unrestricted funds £'000</i>	<i>2025 Total funds £'000</i>	<i>2024 Total funds £'000</i>
Hire of facilities	93	93	92
Trip income	69	69	47
Miscellaneous income	155	155	139
Uniform sales	49	49	48
Community Sports Centre income	210	210	181
Adult Education Centre income	—	—	5
Catering income	541	541	535
Facilities used by John Chilton School	293	293	299
	1,410	1,410	1,346

## Notes to the Consolidated financial statements Year to 31 August 2025

## 4 Other trading activities (continued)

	Unrestricted funds £'000	2024 Total funds £'000
Hire of facilities	92	92
Trip income	47	47
Miscellaneous income	139	139
Uniform sales	48	48
Community Sports Centre income	181	181
Adult Education Centre income	5	5
Catering income	535	535
Facilities used by John Chilton School	299	299
	<u>1,346</u>	<u>1,346</u>

## 5 Investments

	Unrestricted funds £'000	2025 Total funds £'000	2024 Total funds £'000
Interest receivable	137	137	125

  

	Unrestricted funds £'000	2023 Total funds £'000
Interest receivable	125	125

## 6 Expenditure

	Non pay expenditure			2025 Total funds £'000	2024 Total funds £'000
	Staff costs £'000	Premises £'000	Other costs £'000		
Expenditure on raising funds					
. Direct costs	460	130	287	877	719
. Allocated support costs	50	68	38	156	274
Academy's educational operations:					
. Direct costs	11,615	—	804	12,419	11,597
. Allocated support costs	1,045	1,431	820	3,296	3,308
	<u>13,170</u>	<u>1,629</u>	<u>1,949</u>	<u>16,748</u>	<u>15,898</u>
<b>Net expenditure for the year includes:</b>					
Operating lease rentals				8	8
Depreciation				1,149	1,159
Fees payable to auditor for:					
. Statutory audit				21	21
. Other services				3	2

## Notes to the Consolidated financial statements Year to 31 August 2025

## 6 Expenditure (continued)

	Staff costs £'000	Non pay expenditure		2024 Total funds £'000
		Premises £'000	Other costs £'000	
<i>Expenditure on raising funds</i>				
. Direct costs	364	32	323	719
. Allocated support costs	70	138	66	274
<i>Academy's educational operations:</i>				
. Direct costs	10,737	—	860	11,597
. Allocated support costs	843	1,665	800	3,308
	<b>12,014</b>	<b>1,835</b>	<b>2,049</b>	<b>15,898</b>
<i>Net expenditure for the year includes:</i>				
Operating lease rentals				8
Depreciation				1,159
<i>Fees payable to auditor for:</i>				
. Statutory audit				21
. Other services				2

## 7 Charitable activities - academy's educational operations

	2025 Total funds £'000	2024 Total funds £'000
Direct costs- educational operations	12,419	11,459
Support costs – educational operations	3,296	3,308
	<b>15,715</b>	<b>14,767</b>
<b>Analysis of support costs</b>		
	2025 Total funds £'000	2024 Total funds £'000
Support staff costs	1,045	980
Depreciation	1,097	1,070
Technology costs	115	112
Premises costs	334	595
Legal costs – other	8	43
Other support costs	655	481
Governance costs	42	27
<b>Total support costs</b>	<b>3,296</b>	<b>3,308</b>

## Notes to the Consolidated financial statements Year to 31 August 2025

### 8 Comparative information

Analysis of income and expenditure in the year ended 31 August 2024 between restricted and unrestricted funds:

	Notes	Unrestricted general fund £'000	Restricted funds		2024 Total funds £'000	
			General £'000	Reed Foundation £'000		Fixed assets fund £'000
<i>Income from:</i>						
Donations and capital grants	2	—	—	1,000	402	1,402
<i>Charitable activities</i>						
. Funding for the academy's educational operations	3	—	13,806	—	—	13,806
Other trading activities	4	1,346	—	—	—	1,346
Investment income	5	125	—	—	—	125
<b>Total income</b>		<b>1,471</b>	<b>13,806</b>	<b>1,000</b>	<b>402</b>	<b>16,679</b>
<i>Expenditure on:</i>						
Raising funds	6	993	—	—	—	993
<i>Charitable activities</i>						
. Academy's educational operations	6,7	—	13,746	—	1,159	14,905
<b>Total expenditure</b>		<b>993</b>	<b>13,746</b>	<b>—</b>	<b>1,159</b>	<b>15,898</b>
<i>Net income (expenditure) before other recognised gains and losses</i>						
		478	60	1,000	(757)	781
Transfers between funds	16	—	(238)	—	238	—
<i>Other recognised gains and losses</i>						
Actuarial (losses) gains on defined benefit pension scheme	20	—	(200)	—	—	(200)
<b>Net movement in funds</b>		<b>478</b>	<b>(378)</b>	<b>1,000</b>	<b>(519)</b>	<b>581</b>
<i>Reconciliation of funds</i>						
Total fund balances brought forward at 1 September 2023		2,734	427	—	33,523	36,684
Total fund balances carried forward at 31 August 2024		3,212	49	1,000	33,004	37,265

### 9 Staff

#### (a) Staff costs

Staff costs during the year were:

	2025 Total funds £'000	2024 Total funds £'000
Wages and salaries	8,584	8,251
Social security costs	1,055	925
Pension costs	—	1,588
Other employee benefits	1,798	—
	<b>11,437</b>	10,764
Staff supply costs	1,733	1,250
	<b>13,170</b>	12,014

**Notes to the Consolidated financial statements** Year to 31 August 2025**9 Staff** (continued)**(b) Staff numbers**

The average number of persons (including the Senior Management Team) employed by the charitable company during the year ended 31 August 2025 expressed as average headcount and full time equivalent ('FTE') were as follows:

<b>Charitable activities</b>	<b>2025 No.</b>	<b>2024 No.</b>
Teachers	76	80
Administration and support	143	128
Management	17	11
	<b>236</b>	<b>219</b>

<b>Charitable activities</b>	<b>2025 FTE</b>	<b>2024 FTE</b>
Teachers	74	78
Administration and support	109	109
Management	15	11
	<b>198</b>	<b>198</b>

**(c) Higher paid staff**

The number of employees whose emoluments fell within the following bands was:

	<b>Group 2025 No.</b>	<b>Group 2024 No.</b>
£60,001 - £70,000	19	19
£70,001 - £80,000	7	12
£80,001 - £90,000	—	1
£90,001 - £100,000	—	1
£100,001 - £110,000	—	—
£110,001 - £120,000	1	—
£120,001 - £130,000	—	1
£130,001 - £140,000	1	—

**(d) Key management personnel**

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the Academy was £474,834 (2024: £519,135).

During the year, the Academy Trust entered into an off-payroll arrangement for the appointment of an interim Chief Financial Officer. The individual held this position from 01/02/2025 – 31/08/2025 and was paid £108,590 (excluding VAT) in this period. The off-payroll arrangement was approved by the DfE in line with the Academy Trust Handbook requirements. No other off-payroll arrangements were entered into in the year.

**Notes to the Consolidated financial statements** Year to 31 August 2025**10 Trustees' remuneration and expenses**

The CEO and Principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of CEO and Principal and staff and not in respect of their services as Trustees. Other trustees did not receive any payments, other than expenses, from the Academy in respect of their role as trustees. The value of trustees' remuneration and other benefits was as follows:

	2025 £'000	2024 £'000
P Cosby, (CEO and Principal)		
. Remuneration	130-35	125-130
. Employer's pension contributions	40-45	30-35
M Dick, Staff trustee		
. Remuneration	—	70-75
. Employer's pension contributions	—	15-20
T Puddle, Staff trustee		
. Remuneration	35-40	35-40
. Employer's pension contributions	5-10	5-10
Heather McNeil, Staff Trustee		
. Remuneration	75-80	—
. Employer's pension contributions	20-25	—

During the year ended 31 August 2025, travel and subsistence expenses totalling £nil (2024: £189) were reimbursed to no trustees (2024: one trustee).

Other related party transactions involving the Trustees are set out in note 21.

**11 Commercial trading operations**

The charity has a wholly owned trading subsidiary, Alec Reed Academy Enterprise Limited, which is incorporated in the UK. This company managed and operated the Community Sports Centre and lettings.

	2025 £'000	2024 £'000
Turnover	238	209
Cost of sales	(48)	(43)
<b>Gross profit</b>	<b>190</b>	<b>166</b>
Administrative expenses	(60)	(67)
<b>Profit on ordinary activities before taxation</b>	<b>130</b>	<b>99</b>
Tax	—	—
<b>Profit on ordinary activities after taxation</b>	<b>130</b>	<b>99</b>

The assets and liabilities of the subsidiary were:

	2025 £'000	2024 £'000
Current assets	47	100
Current liabilities	—	—
<b>Total assets less current liabilities</b>	<b>47</b>	<b>100</b>

**Notes to the Consolidated financial statements** Year to 31 August 2025**12 Trustees' and Officers' Indemnity insurance**

The Group has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

**13 Tangible fixed assets**

Group and Academy	Freehold land and buildings £'000	Furniture and equipment £'000	Computer equipment £'000	Motor vehicles £'000	Total funds £'000
<b>Cost/valuation</b>					
At 1 September 2024	48,080	3,850	1,392	81	<b>53,403</b>
Additions	46	97	52	—	<b>195</b>
Disposals	—	—	—	(15)	<b>(15)</b>
At 31 August 2025	<u>48,126</u>	<u>3,947</u>	<u>1,444</u>	<u>66</u>	<b>53,583</b>
<b>Depreciation</b>					
At 1 September 2024	16,083	2,684	1,343	76	<b>20,186</b>
Charge in year	963	139	45	2	<b>1,149</b>
Disposals	—	—	—	(15)	<b>(15)</b>
At 31 August 2025	<u>17,046</u>	<u>2,823</u>	<u>1,388</u>	<u>63</u>	<b>21,320</b>
<b>Net book value</b>					
At 31 August 2025	<u>31,080</u>	<u>1,124</u>	<u>56</u>	<u>3</u>	<b>32,263</b>
At 31 August 2024	<u>31,997</u>	<u>1,166</u>	<u>49</u>	<u>5</u>	<b>33,217</b>

As permitted by FRS 102, the Trustees have adopted a policy of not revaluing tangible fixed assets and, under the transitional arrangements set out in FRS 102, with effect from 1 September 2014, the value assigned to the building is now deemed to be its cost.

**14 Debtors**

	Group 2025 £'000	Academy 2025 £'000	Group 2024 £'000	Academy 2024 £'000
Trade debtors	<b>138</b>	<b>138</b>	136	136
VAT recoverable	<b>60</b>	<b>60</b>	103	103
Amount due from subsidiary	—	—	—	—
Other debtors	<b>1</b>	<b>1</b>	—	—
Prepayments and accrued income	<b>541</b>	<b>541</b>	463	463
	<u><b>740</b></u>	<u><b>740</b></u>	<u>702</u>	<u>702</u>

**Notes to the Consolidated financial statements** Year to 31 August 2025**15 Creditors: amounts falling due within one year**

	<b>Group 2025 £'000</b>	<b>Academy 2025 £'000</b>	<b>Group 2024 £'000</b>	<b>Academy 2024 £'000</b>
Trade creditors	125	125	358	358
Taxation and social security	254	254	207	207
Amount due to subsidiary	—	46	—	66
Other creditors	518	518	521	521
Accruals and deferred income	516	516	291	291
	<b>1,413</b>	<b>1,459</b>	1,377	1,443
<b>Deferred income</b>				
Deferred Income at 1 September 2024	116	116	117	117
Released during the year	(96)	(96)	(76)	(76)
Resources deferred in the year	346	346	75	75
Deferred Income at 31 August 2025	<b>366</b>	<b>366</b>	116	116

Included in the deferred income figure of £366,000 (2024: £116,000) was £76,000 (2024: £75,000) received in advance from the DfE.

## Notes to the Consolidated financial statements Year to 31 August 2025

## 16 Funds

Group	Balance at 1 September 2024 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2025 £'000
<b>Restricted general funds</b>					
General Annual Grant (GAG)	49	11,783	(11,421)	(364)	47
UIFSM	—	76	(76)	—	—
Pupil premium	—	737	(737)	—	—
Core School Budget Grant	—	381	(381)	—	—
Teachers Pay Additional Grant	—	253	(253)	—	—
Teachers' Pension Employers Contribution Grant	—	211	(211)	—	—
Other grants	—	999	(999)	—	—
Pension reserve	—	—	222	(222)	—
	49	14,440	(13,856)	(586)	47
<b>Restricted fixed assets fund</b>					
DfE capital grants	31,247	44	(1,149)	—	30,142
Capital expenditure from GAG	1,757	—	—	364	2,121
<b>Restricted Reed Foundation</b>					
	1,000	—	—	—	1,000
	34,004	44	(1,149)	364	33,263
<b>Total restricted funds</b>	<b>34,053</b>	<b>14,484</b>	<b>(15,005)</b>	<b>(222)</b>	<b>33,310</b>
<b>Unrestricted funds</b>					
General funds	3,112	1,309	(1,635)	183	2,969
Alec Reed Academy Enterprise Limited	100	238	(108)	(183)	47
<b>Total unrestricted funds</b>	<b>3,212</b>	<b>1,547</b>	<b>(1,743)</b>	<b>—</b>	<b>3,016</b>
<b>Total funds</b>	<b>37,265</b>	<b>16,031</b>	<b>(16,748)</b>	<b>(222)</b>	<b>36,326</b>

The specific purposes for which the funds are to be applied are as follows:

***DfE revenue grant fund and other restricted funds****General Annual Grant (GAG)*

Under the funding agreement with the Secretary of State, the Academy Trust was subject to a limit on the amount of GAG that it could carry forward at 31 August 2025. Note 1 discloses that the limit has not been exceeded.

*Fixed assets fund*

The fixed assets fund represents the movement on fixed assets throughout the year. It is comprised of the net book value of tangible fixed assets and any unused capital funding.

*Unrestricted funds*

These represent those funds which can be used by the trustees' for any purpose that falls within the charitable objects of the Academy. It includes the net assets of Alec Reed Academy Enterprise Limited.

## Notes to the Consolidated financial statements Year to 31 August 2025

## 16 Funds (continued)

**DfE revenue grant fund and other restricted funds** (continued)*Reed Foundation Donation*

£1 million was received in the year ended 31 August 2024 from the Academy's Sponsor, the Alec Reed Foundation, for an earmarked purpose to fund a nature reserve. This will provide a range of extra-curricular activities for students and community groups. The funding and associated expenditure will be kept entirely separate from the Academy's transactions and is not available for the Academy to use for any other purpose.

*Transfers*

A transfer of £364,000 (2024: £238,000) has been made from GAG to the fixed asset fund to purchase capital items.

**Comparative information**

Comparative information in respect of the preceding period is as follows:

Group	Balance at 1 September 2023 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2024 £'000
<i>Restricted general funds</i>					
General Annual Grant (GAG)	427	11,242	(11,382)	(238)	49
UIFSM	—	160	(160)	—	—
Pupil premium	—	747	(747)	—	—
Teachers Pay Additional Grant	—	178	(178)	—	—
Teachers' Pension Employers Contribution Grant	—	152	(152)	—	—
Other grants	—	1,327	(1,327)	—	—
Pension reserve	—	—	200	(200)	—
	427	13,806	(13,746)	(438)	49
<i>Restricted fixed assets fund</i>					
DfE/ capital grants	32,004	402	(1,159)	—	31,247
Capital expenditure from GAG	1,519	—	—	238	1,757
Restricted Reed Foundation	—	1,000	—	—	1,000
	33,523	1,402	(1,159)	238	34,004
<b>Total restricted funds</b>	33,950	15,208	(14,905)	(200)	34,053
<i>Unrestricted funds</i>					
. General funds	2,716	1,263	(884)	17	3,112
. Alec Reed Academy Enterprise Limited	18	209	(110)	(17)	100
<b>Total unrestricted funds</b>	2,734	1,472	(994)	—	3,212
<b>Total funds</b>	36,684	16,679	(15,898)	(200)	37,265

## Notes to the Consolidated financial statements Year to 31 August 2025

## 16 Funds (continued)

**Analysis of net assets between funds**

Fund balances at 31 August 2025 are represented by:

<b>Group and Academy</b>	Unrestricted funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Fund £'000	<b>Total 2025 £'000</b>
Tangible fixed assets	—	—	32,263	<b>32,263</b>
Current assets	2,969	1,507	1,000	<b>5,476</b>
Current liabilities	—	(1,413)	—	<b>(1,413)</b>
Pension scheme liability	—	—	—	<b>—</b>
<b>Total net assets</b>	<b>2,969</b>	<b>94</b>	<b>33,263</b>	<b>36,326</b>

Fund balances at 31 August 2023 are represented by:

<b>Group and Academy</b>	Unrestricted funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Fund £'000	<b>Total 2023 £'000</b>
Tangible fixed assets	—	—	33,217	<b>33,217</b>
Current assets	3,212	2,213	—	<b>5,425</b>
Current liabilities	—	(1,164)	(213)	<b>(1,377)</b>
Pension scheme liability	—	—	—	<b>—</b>
<b>Total net assets</b>	<b>3,212</b>	<b>1,049</b>	<b>33,004</b>	<b>37,265</b>

## 17 Capital Commitments

	2025 £'000	2024 £'000
Contracted for, but not provided in the financial statements	—	—

## 18 Commitments under operating leases

**Operating leases**

At 31 August 2025 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

	2025 £'000	2024 £'000
Amounts due within one year	8	8
Amounts due between one and five years	18	24
	<b>27</b>	<b>32</b>

## Notes to the Consolidated financial statements Year to 31 August 2025

### 19 Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

### 20 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Pension Fund Authority. Both are multi-employer defined benefit schemes.

Prior to 31 August 2025, the latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS 31 March 2022. A further valuation of the TPS scheme. Relating to the period ended 31 March 2020 was published in October 2023.

Contributions amounting to £213,000 were payable to the schemes at 31 August 2025 (2024: £200,000) and are included in creditors.

#### ***Teachers' Pension Scheme***

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### ***Valuation of the Teachers' Pension Scheme***

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- ◆ employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy) This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- ◆ Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million;

**Notes to the Consolidated financial statements** Year to 31 August 2025**20 Pension and similar obligations** (continued)

- ◆ The result of this valuation was implemented on 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

The latest actuarial TPS valuation results, as at 31 March 2020, were released in October 2023. The valuation result is due to be implemented from 1 April 2024, from this date employer contributions rates will increase to 28.6% (including a 0.08% administration levy).

The employer's pension costs paid to TPS in the period amounted to £1,251,915 (2024: £1,091,738).

A copy of the valuation report and supporting documentation is on the [Teachers' Pension Scheme website](#).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

**Local Government Pension Scheme (LGPS)**

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2025 and contribution to past service cost was £899,000 (2024: £862,000), of which employer's contributions totalled £708,000 (2024: £673,000) and employees' contributions totalled £191,000 (2024: £189,000). The agreed contribution rates are 19.9% (2024: 19.9%) for employers and between 5.5% and 12.5% for employees (the average being 6.5%).

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an academy trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on the GOV.UK website.

<b>Principal Actuarial Assumptions</b>	<b>At 31 August 2025</b>	<b>At 31 August 2024</b>
Rate of increase in salaries	<b>3.85%</b>	3.85%
Rate of increase for pensions in payment / inflation	<b>2.70%</b>	2.70%
Discount rate for scheme liabilities	<b>6.20%</b>	5.00%
Inflation assumption (CPI)	<b>2.60%</b>	2.60%

## Notes to the Consolidated financial statements Year to 31 August 2025

**20 Pension and similar obligations** (continued)**Local Government Pension Scheme (LGPS)** (continued)

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2025	At 31 August 2024
<i>Retiring today</i>		
Males	21.7	21.5
Females	24.1	24.0
<i>Retiring in 20 years</i>		
Males	22.6	22.8
Females	25.5	25.6

The net decrease in the pension asset as a result of changes to assumptions is as follows:

	At 31 August 2025 £'000	At 31 August 2024 £'000
Discount rate +0.1%	(178)	(222)
Discount rate -0.1%	181	226
Mortality assumption - 1 year increase	199	271
Mortality assumption - 1 year decrease	(196)	(265)
CPI rate +0.1%	181	225
CPI rate -0.1%	(178)	(222)

The Academy's share of the assets and liabilities in the scheme were:

	Fair value at 31 August 2025 £'000	Fair value at 31 August 2024 £'000
Equities	10,409	8,795
Corporate bonds	2,891	2,511
Property	625	563
Cash and other liquid assets	719	864
Other	985	988
<b>Total market value of assets</b>	<b>15,629</b>	<b>13,721</b>
<b>Present value of scheme liabilities</b>		
Funded	(11,424)	(12,774)
<b>Net pension asset</b>	<b>4,205</b>	<b>947</b>
Cap to the scheme surplus	(4,205)	(947)
<b>Surplus in the scheme</b>	<b>—</b>	<b>—</b>

**Notes to the Consolidated financial statements** Year to 31 August 2025**20 Pension and similar obligations** (continued)

<b>Amounts recognised in statement of financial activities</b>	<b>2025</b> <b>£'000</b>	<b>2024</b> <b>£'000</b>
Current service cost net of employer contribution	(156)	(174)
Net interest cost	(66)	(26)
<b>Total operating charge</b>	<b>(222)</b>	<b>(200)</b>
<b>Analysis of pension finance income/(costs)</b>		
Expected return on pension scheme assets	704	637
Interest on pension liabilities	(638)	(611)
<b>Pension finance income/(costs)</b>	<b>66</b>	<b>26</b>

<b>Changes in the present value of defined benefit obligations were as follows:</b>	<b>2025</b> <b>£'000</b>	<b>2024</b> <b>£'000</b>
At 1 September	12,774	11,321
Current service cost	521	470
Interest cost	638	611
Employee contributions	191	189
Actuarial (gain) loss after adjustment to cap the scheme surplus	(2,502)	351
Benefits paid	(198)	(168)
<b>At 31 August</b>	<b>11,424</b>	<b>12,774</b>

<b>Changes in the fair value of the Academy's share of scheme assets:</b>	<b>2024</b> <b>£</b>	<b>2023</b> <b>£</b>
At 1 September	13,721	11,442
Administration expenses	—	—
Interest income	704	637
Actuarial (loss) gain	534	977
Employer contributions	708	673
Employee contributions	191	189
Admin expenses	(31)	(29)
Benefits paid	(198)	(168)
<b>At 31 August</b>	<b>15,629</b>	<b>13,721</b>

**21 Related party transactions**

Owing to the nature of the Academy's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which trustees have an interest. All transactions involving such organisations are disclosed in the Financial Statements and are conducted at arm's length and in accordance with the Academy's financial regulations and procurement procedures. In accordance with the Academy Trust Handbook, transactions above the de minimis of £2,500 are transacted at cost to the Academy.

**Notes to the Consolidated financial statements** Year to 31 August 2025**21 Related party transactions** (continued)

Reed Foundation is the sponsor of Alec Reed Academy and has a 19% share in Reed Global Ltd. Reed Global is the Parent company of Reed Specialist Recruitment Ltd. The Academy had transactions with this company during the year.

- ◆ Phil Mead (Trustee – resigned 21/12/2024) and Yash Rawal (Trustee – appointed 26/03/2025) are employees of Reed Education Ltd which is a subsidiary of Reed Specialist Recruitment Ltd which provided supply staff with fees totalling £2,610 (2024: £3,976).

**22 Agency arrangements**

The academy trust distributed 16-19 bursary funds to students as an agent for DfE. In the year ended 31 August 2025, the trust received £22,704 (2024: £23,647) and disbursed £23,999 (2024: £25,872) from the fund. At 31 August 2025, an amount of £3,251 (2024: £4,546) was included within current liabilities relating to undistributed funds.

**23 Post balance sheet events**

Reed Educational Trust have agreed to fund the academy's Curriculum and Career Initiatives. As at the balance sheet date £250,000 had been received from Reed Educational Trust, and a further £250,000 was received in October 2025. Subject to certain conditions being met there may be an additional sum of £500,000 received.